



# Gavi post-transition engagement 2018-20



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# **Board Decision 12a: Engagement with Countries Post- Transition**

<u>"Approved</u> continued Gavi Alliance engagement with Phase 3\* countries as they sustain and introduce self-financed vaccines and, when requested by Phase 3 countries, fund targeted support to such countries under the Partners Engagement Framework (PEF)"

- The Alliance have made US\$ 30 million available for **post-transition support** in the 2018–2020 period to address specific challenges facing transitioned countries, if it is requested by countries themselves.
- This support will target activities intended to help reduce the chance that vaccines will be dropped from the national schedule after transition, achieve and maintain high coverage and equity, ensure that countries have the skills and decision-making processes necessary to introduce additional vaccines in the future and they maintain financial and political commitment to immunisation.
- The overall goal is to ensure that countries maintain gains achieved with Gavi support and to mitigate potential risks to sustainability of now self-financed vaccine programmes.



<sup>\*</sup> Phase 3 countries: countries that are fully self-financing all vaccine programmes originally introduced with Gavi support.

### Principles guiding the post-transition support

- The support requested must be sustainable, time-limited, targeted and results-oriented.
- **Sustainability**: countries will have to demonstrate from the outset how the catalytic investments will be sustained beyond Gavi support (or no longer needed). One-off investment requests will have to demonstrate how they seize a particular/unique opportunity in the operating environment.
- Catalytic impact: countries should demonstrate how the requested support could leverage domestic resources (funding, legal frameworks, institutions, partnerships, etc.) to strengthen the immunisation programmes.
- It is required to outline the risk to successful transition and how the specific support would **mitigate this risk**.
- Recognizing that traditional solutions may not provide the fresh approach needed in exceptional circumstances, innovative approaches will be encouraged.
- Support will not be a continuation of "business-as-usual" for Gavi: there will be no extension of the current transition grants, HSIS or TCA.
- Post-transition support will be subject to countries continuing to fund vaccines introduced through Gavi.



## Post-transition support will be determined by specific risks to successful transition

- The risk assessment and support request submission will seek to establish the following:
  - What are the existing or future risks to immunization sustainability? What is the current mitigation strategy to address these risks? What are the gaps in current approach?
  - What are additional targeted activities/catalytic investments that could complement the current risk mitigation strategy and fill the gaps?
  - Which partner (exisiting or new) could implement the proposed activities?
  - How the current support can leverage domestic resources to strengthen the immunization programs?
  - How the support will be sustained by the country or no longer needed?
- If common risks or opportunities are identified across a number of countries in a given region, a regional rather than country-specific approach should be proposed to maximize efficiencies and the request will be submitted by the regional partner (instead of a country).



### Fourteen countries are eligible for post-transition support by 2020



Map based on Longitude (generated) and Latitude (generated). Color shows details about Indicator. The marks are labeled by Country. Details are shown for Country. The view is filtered on Exclusions (Country, Indicator), which keeps 73 members.

LNCT countries eligible: Armenia, Georgia, Indonesia, Moldova, Sri Lanka, Vietnam (only for 2020)

Other countries: Azerbaijan, Bhutan, Bolivia, Cuba, Honduras, Guyana, Mongolia, Kiribati



### Good practice from first round of support requests

- The EPI teams invested significant time in analysing relevant information (JA reports, EVM and cold chain assessments, cMYPs, qualitative studies, economic/political context and forecasts) to inform the risk assessment and plan development.
- Targeted mitigation strategies: linking the requested investments to a specific, time-sensitive risk.
- Good quantification of needs and budgets, as well as definition of timelines and expected results.
- Holistic approach: requested activities are building on risk mitigation strategies currently implemented by the government and complementary to the support of other partners.
- Catalytic impact: clear outline of the how the proposed activities will leverage domestic resources to strengthen the
  immunization programmes and quantified government co-investment (e.g. human or financial resources); and
  sustainability how they will be: commitment to sustain the investment by the government beyond Gavi support window.



### Key weaknesses of some proposals

- General lack of sustainable philosophy:
  - requesting funding consultancies and staff positions which should be regular staff positions recruited by the Ministry of Health;
  - support of recurrent costs (such as surveillance kits);
  - requesting activities not addressing the priority risks to successful transition (listing all existing and future needs without strategic prioritization)
- Some of the proposed activities were a continuation of activities funded by the transition grant.
- No diversity of stakeholder engagement by EPI in the consultation process.
- Not adequately demonstrated catalytic effect of leveraging domestic resources.
- Neither current contribution of the government, nor government's role in taking over the activities once the post-transition support was over, were clearly stipulated in the plans.
- The requests did not provide an adequate explanation of how this final support from Gavi would leave the EPI team with the necessary skills and knowledge to lead the immunisation programme without continued assistance.



### Post-transition support identification & allocation process

Post transition risk assessment & iterative dialogue

**Country request** 

Request review & support allocation

- The risk assessment is initiated and driven by the country itself, or triggered by the Gavi Secretariat monitoring indicating that there might be challenges in the transitioned country's performance (e.g. WUENIC estimates showing a downward trend).
- It draws on: JA, transition assessment, transition grant review and any other relevant country documents; interviews with government and partners. In-country engagement could be considered where necessary.
- The Secretariat and partners assist the government through iterative dialogue, but the country is in the driver's seat in this risk and needs identification process.
- Based on risk and gap assessment, the country government submits a request for targeted support to the Secretariat (via *Annex I* to the Guidance, Excel template).
- It is required to outline the risk to successful transition and how the specific investment would **mitigate this risk**.
- The support request must clearly demonstrate how the investment would be sustainable, time-limited, targeted and result-oriented.
- Country can propose either Alliance partners or expanded partners as implementers of the support. Expanded partners can be identified through an existing Gavi database or through a competitive process.
- The Secretariat reviews the country requests leveraging the Managing Directors review mechanism (+ Immunisation Financing and Sustainability Director).
- If the request follows the post-transition engagement principles (outlined in the Guidance) and meets the criteria, it is recommended for CEO approval.
- Monitoring & reporting of results will be bi-annual and will leverage the PEF MT structure.



## Post transition guidance shared in July 2018 with countries & partners















### Post-transition engagement guidance

The purpose of this document is to provide guidance to country stakeholders, Gavi partners and the Gavi Secretariat on the guiding principles and operationalisation of post-transition engagement. This document clarifies a number of elements and provides additional guidance on the principles, purpose, and accountability, planning and reporting of post-transition engagement.

### **Guiding Principles**

#### Why Gavi Alliance continues to engage with transitioned countries?

The Gavi Alliance Board, at its meeting in November 2017, 'approved continued Gavi Alliance engagement with Phase 3 countries as they sustain and introduce self-financed vaccines and, when requested by Phase 3 countries, fund targeted support to such countries under the Partners' Engagement Framework (PEF)\* The goal is to ensure that countries maintain gains achieved with Gavi support and to mitigate potential risks to sustainability of now self-financed vaccine programmes.

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В	С	D	Е	F	G	H I J		К	L			
Risk to Sustainability	Current Risk mitigation strategy/approach	Identified Gaps		Requested comeplementary engagement	Proposed Partner	Uutputs Reporting timeframe Overall Outcome		Catalytic Impact	Sustainability			
Describe exsiting or future risk to immunization sustainability	How is country currently addressing this risk?	Describe gaps in current approach/response to the risk	Programmatic Area	What are additional targeted activities or catalytic investments that could complement the current risk mitigation strategies and fill identified gaps?				Overall Outcome	Describe how the current support can leverage domestic resources to strengthen the immunization programs	Describe how the support will be sustained by the country or no longer needed		
				▼								

### Planning for 2018-20 – next steps

 Next submissions benefit from "rolling admission": countries are encouraged to submit their proposals when they are ready and Gavi Secretariat will review it as they come.

Country EPI team in the driver's seat, but stakeholder consultation –
contributions from relevant Ministries, in-country/regional partners, institutes
and Gavi – will help calibrate the proposal.

 Iterative dialogue in the process: do not hesitate to reach out to your Gavi team for guidance and inputs in the risk assessment & support request development!







# Post-transition support. Moldova experience

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## Proposal development for posttransition support



### **Begining of development – August 2018**

- Development and process lead National Agency for Public Health, EPI specialists
- Coordination process UNICEF, WHO and MoH
- Aproval process MoH
- ✓ First draft 30 August 2018 (presented at RWG)
- ✓ Second draft of proposal and risk assessment 25 September 2018
- ✓ Final version 31 October 2018





### Development process



Post-transition risk assessment Immunization sustainability and successful transition

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#### Backgroun

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Therefore, country has honored its obligations in front of partners and now in posttransition time exist risk to sustainability of all efforts which were done.

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- Risk identifying
- Prioritization of the risks
- Team work
- Risk Assessments
- Partners feedback
- Background for risk assessment
- ✓ Previous researches
- ✓ Assessments (EVM, cold chain,)
- ✓ JAs
- Qualitative studies
- ✓ New assessments be prepared!

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## Strategies and activities proposed



### First prioritization:

- Vaccine hesitancy
- Vaccine sustainability
- Building capacity for HCW
- Improvement of data quality

Cold chain equipment







### Gavi feedback:



- Detailed breakdown for each "Identified Gap" and activity planned
- More detailed budget assumptions for each activity planned
- Specific Government commitment and contribution for each activity
- All the risks and related activities link to studies, evaluations or self-assessments





### Strategies and activities proposed

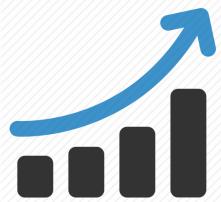


### Final prioritization:

- 1. Data quality improvement
- 2. Increase vaccine demand
- 3. Cold chain supply
- 4. NITAG strengthening















### Reflection on process



- Lot of risks and ideas for support but not eligible
  - Was not easy to identify:
- Activities and proposal as catalytic support
- Prove sustainability beyond Gavi support
- Provide risk mitigation which are in place
- Quick development of new assessment of current situation or mapping
- Not all the times data is easy to collect and to be analyzed
- Partners can be very useful expertize
- Gavi provided sufficient support and comments during the process





### Thank You!!!